

Tendring **District Council**



Appendices Included:

Executive Summary	A summary of the overall position.
Appendix 1A	A summary of the overall position by Portfolio/Committee split by GF and HRA
Appendix 1B	An analysis by Department of all General Fund Revenue budgets.
Appendix 1C	An analysis of Housing Revenue Account Revenue budgets.
Appendix 1D and 1D(i)	The position to date for General Fund and HRA capital projects.
Appendix 1E	Collection Performance
Appendix 1F and 1F(i)	Treasury Activity
Appendix 1G	Income from S106 Agreements.
Appendix 1H	Proposed Adjustments to the Budget

Financial Performance Report In-Year Performance as at end of:

December 2025

(The variance figures set out in these appendices that are presented in brackets represent either a net underspend to date position or additional income received to date)

Financial Performance Report - Executive Summary as at the end of December 2025

The tables below show the summary position for the General Fund, Housing Revenue Account, Capital, Collection Performance and Treasury Activity.

General Fund - Summary by Department Excluding Housing Revenue Account

	Full Year Budget £	Profiled Budget to Date £	Actual to Date £	Variance to Profile £
Chief Executive and People	493,380	1,621,954	1,519,163	(102,791)
Planning and Community	4,902,080	909,171	228,623	(680,547)
Finance and IT	(31,358,540)	(17,394,636)	(16,248,581)	1,146,054
Law and Governance	1,844,050	1,938,847	1,926,529	(12,318)
Operations and Delivery	16,742,540	11,261,503	10,378,887	(882,616)
Place and Wellbeing	7,376,490	3,346,450	2,751,124	(595,326)
Total General Fund	0	1,683,289	555,744	(1,127,545)

Housing Revenue Account

	Full Year Budget £	Profiled Budget to Date £	Actual to Date £	Variance to Profile £
Total HRA	0	(6,457,522)	(7,142,592)	(685,070)

Capital

	Full Year Budget £	Profiled Budget to Date £	Actual to Date £	Variance to Profile £
General Fund	70,280,060	12,387,868	8,294,549	(4,093,320)
Housing Revenue Account	7,312,460	3,668,667	1,624,738	(2,043,929)
Total Capital	77,592,520	16,056,536	9,919,287	(6,137,249)

Collection Performance

	Collected to Date Against Collectable Amount
Council Tax	83.61%
Business Rates	87.13%
Housing Rents	95.54%
General Debt	86.74%

Treasury

	£'000
Total External Borrowing	28,158
Total Investments	106,365

Revenue Budget Position at the end of December 2025

General Fund Portfolio / Committee Summary

	2025/26 Current Full Year Budget £	2025/26 Profiled Budget to date £	2025/26 Actual to date £	2025/26 Variance to Profile £
Finance and Governance	1,421,190	(606,161)	2,176,114	2,782,275
Assets and Community Safety	954,830	888,083	851,398	(36,685)
Economic Growth, Regeneration and Tourism	2,889,100	1,183,796	1,164,544	(19,252)
Environment and ICT	8,587,570	7,508,702	7,341,288	(167,415)
Leisure and Public Realm	5,500,370	2,266,730	1,034,764	(1,231,966)
Housing and Planning	8,600,160	4,689,725	4,062,191	(627,534)
Partnerships	2,724,070	1,728,969	1,508,056	(220,913)
Arts, Culture and Heritage	482,170	45,028	(2,374)	(47,401)
Budgets Relating to Non Executive Functions	1,026,110	625,015	781,042	156,027
	32,185,570	18,329,887	18,917,022	587,136
Revenue Support for Capital Investment	6,905,360	0	0	0
Financing Items	(2,109,240)	(2,171,408)	(3,886,092)	(1,714,684)
Budget Before use of Reserves	36,981,690	16,158,479	15,030,931	(1,127,548)
Contribution to / (from) earmarked reserves	(19,884,300)	0	0	0
Total Net Budget	17,097,390	16,158,479	15,030,931	(1,127,548)
Funding:				
Business Rates Income	(4,259,620)	(4,852,860)	(4,852,860)	0
Revenue Support Grant	(815,420)	(554,488)	(554,485)	3
Collection Fund Surplus	(1,348,670)	(1,078,936)	(1,078,936)	0
Income from Council Tax Payers	(10,673,680)	(7,988,906)	(7,988,906)	0
Total	0	1,683,289	555,744	(1,127,545)

Revenue Budget Position at the end of December 2025

HRA Portfolio Summary

	2025/26 Current Full Year Budget £	2025/26 Profiled Budget to date £	2025/26 Actual to date £	2025/26 Variance to Profile £
Economic Growth, Regeneration and Tourism	7,790	(77,280)	(82,553)	(5,273)
Housing and Planning	(1,187,180)	(6,380,242)	(7,060,039)	(679,797)
Arts, Culture and Heritage	0	0	0	0
	(1,179,390)	(6,457,522)	(7,142,592)	(685,070)
Revenue Support for Capital Investment	2,920,500	0	0	0
Financing Items	1,352,300	0	0	0
Budget Before use of Reserves	3,093,410	(6,457,522)	(7,142,592)	(685,070)
Contribution to / (from) earmarked reserves	(3,093,410)	0	0	0
Total	0	(6,457,522)	(7,142,592)	(685,070)

Corporate Budget Monitoring - General Fund Budget Position at the end of December 2025

Department - Chief Executive and People

	2025/26 Current Full Year Budget £	2025/26 Profiled Budget to date £	2025/26 Actual to date £	2025/26 Variance to Profile £	Comments
<u>Analysis by Type of Spend</u>					
Direct Expenditure					
Employee Expenses	2,387,720	1,624,790	1,537,029	(87,761)	
Transport Related Expenditure	10,680	7,960	4,110	(3,850)	
Supplies & Services	202,590	119,108	102,021	(17,087)	
Total Direct Expenditure	2,600,990	1,751,857	1,643,159	(108,698)	
Direct Income					
Government Grants	(3,000)	(3,000)	(11,500)	(8,500)	
Other Grants, Reimbursements and Contributions	(2,000)	(2,000)	(3,993)	(1,993)	
Sales, Fees and Charges	(181,880)	(124,903)	(108,498)	16,406	
Total Direct Income	(186,880)	(129,903)	(123,990)	5,913	
Net Direct Costs	2,414,110	1,621,954	1,519,169	(102,785)	
Net Indirect Costs	(1,920,730)	0	(6)	(6)	
Total for Chief Executive and People	493,380	1,621,954	1,519,163	(102,791)	

Department - Chief Executive and People

	2025/26 Current Full Year Budget £	2025/26 Profiled Budget to date £	2025/26 Actual to date £	2025/26 Variance to Profile £	Comments
<u>Analysis by Service/Function</u>					
Total for Chief Executive and Administration	(630)	157,770	141,833	(15,937)	
Total for People and Culture	(13,250)	269,172	228,655	(40,517)	
Total for People Development	481,450	414,454	403,886	(10,568)	
Total for Customer Contact	2,400	553,667	523,808	(29,860)	
Total for People Management and Administration	23,410	226,890	220,981	(5,909)	
Total for Chief Executive and People	493,380	1,621,954	1,519,163	(102,791)	

Corporate Budget Monitoring - General Fund Budget Position at the end of December 2025

Department - Finance and IT

	2025/26 Current Full Year Budget £	2025/26 Profiled Budget to date £	2025/26 Actual to date £	2025/26 Variance to Profile £	Comments
<u>Analysis by Type of Spend</u>					
Direct Expenditure					
Employee Expenses	4,505,360	3,267,169	3,092,239	(174,930)	
Premises Related Expenditure	556,010	433,680	429,744	(3,936)	
Transport Related Expenditure	73,180	71,302	68,764	(2,538)	
Supplies & Services	8,730,050	1,943,728	1,849,849	(93,879)	
Transfer Payments	23,559,880	14,629,620	16,834,223	2,204,603	
Interest Payments	9,340	2,920	2,921	1	
Direct Capital Financing Costs	7,177,400	0	0	0	
Total Direct Expenditure	44,611,220	20,348,419	22,277,740	1,929,320	
Direct Income					
Government Grants	(32,286,810)	(19,744,242)	(18,897,543)	846,699	
Other Grants, Reimbursements and Contributions	(1,358,690)	(1,109,672)	(1,103,876)	5,797	
Sales, Fees and Charges	(12,930)	(12,430)	13,851	26,281	
Rents Receivable	(1,050)	(788)	(473)	314	
Interest Receivable	(2,522,910)	(2,411,023)	(4,077,305)	(1,666,282)	
RSG, Business Rates and Council Tax	(17,919,720)	(14,475,190)	(14,475,187)	3	
Total Direct Income	(54,102,110)	(37,753,345)	(38,540,533)	(787,188)	
Net Direct Costs	(9,490,890)	(17,404,926)	(16,262,794)	1,142,132	
Net Indirect Costs	(1,983,350)	10,290	14,212	3,922	
Net Contribution to/(from) Reserves	(19,884,300)	0	0	0	
Total for Finance and IT	(31,358,540)	(17,394,636)	(16,248,581)	1,146,054	

Department - Finance and IT

	2025/26 Current Full Year Budget £	2025/26 Profiled Budget to date £	2025/26 Actual to date £	2025/26 Variance to Profile £	Comments
<u>Analysis by Service/Function</u>					
Total for Revenue and Financial Support	2,488,380	1,651,529	4,425,014	2,773,485	As in previous quarters, this primarily reflects the timing differences associated with Housing Benefit payments and the reimbursement by the Government via the related subsidy system.
Total for Information Governance and IT Services	102,910	1,499,255	1,532,216	32,961	
Total for Internal Audit	(34,370)	313,367	279,763	(33,605)	
Total for Business Continuity, insurance and risk	16,850	79,583	94,423	14,840	
Total for Finance and IT Management and Administration	167,670	213,528	201,640	(11,887)	
Total for Finance	227,430	749,835	664,547	(85,288)	
Total for Finance - Other Corporate Costs	(3,966,120)	(7,645,447)	(9,144,293)	(1,498,846)	This budget primarily reflects the continuation of increased interest receivable from treasury activities - please see Appendix H for associated budget adjustment.
Total for Finance - Financing Items	(13,263,900)	218,905	173,298	(45,607)	
Total for Finance - RSG, Business Rates and Council Tax	(17,097,390)	(14,475,190)	(14,475,187)	3	
Total for Finance and IT	(31,358,540)	(17,394,636)	(16,248,581)	1,146,054	

Corporate Budget Monitoring - General Fund Budget Position at the end of December 2025

Department - Law and Governance

	2025/26 Current Full Year Budget £	2025/26 Profiled Budget to date £	2025/26 Actual to date £	2025/26 Variance to Profile £	Comments
<u>Analysis by Type of Spend</u>					
Direct Expenditure					
Employee Expenses	1,762,450	1,320,575	1,233,856	(86,719)	
Transport Related Expenditure	16,740	12,555	10,319	(2,236)	
Supplies & Services	1,096,960	854,473	719,379	(135,093)	
Total Direct Expenditure	2,876,150	2,187,602	1,963,554	(224,049)	
Direct Income					
Other Grants, Reimbursements and Contributions	(49,480)	(39,610)	166,662	206,272	
Sales, Fees and Charges	(278,860)	(209,145)	(203,687)	5,458	
Total Direct Income	(328,340)	(248,755)	(37,025)	211,730	
Net Direct Costs	2,547,810	1,938,847	1,926,529	(12,318)	
Net Indirect Costs	(703,760)	0	0	0	
Total for Law and Governance	1,844,050	1,938,847	1,926,529	(12,318)	

Department - Law and Governance

	2025/26 Current Full Year Budget £	2025/26 Profiled Budget to date £	2025/26 Actual to date £	2025/26 Variance to Profile £	Comments
<u>Analysis by Service/Function</u>					
Total for Law and Governance Management and Administration	101,040	216,128	241,617	25,489	
Total for Legal Services	38,350	355,157	272,579	(82,578)	
Total for Democratic Services	(91,720)	119,632	116,849	(2,784)	
Total for Corporate Communications	11,470	158,612	143,395	(15,217)	
Total for Elections and Member support	1,626,240	961,520	1,127,467	165,947	The position to date primarily reflects the timing of reimbursement from the Government for outstanding election costs
Total for Corporate Governance, Performance and Procurement	64,210	157,167	50,150	(107,018)	
Total for Licensing	94,460	(29,370)	(25,528)	3,842	
Total for Law and Governance	1,844,050	1,938,847	1,926,529	(12,318)	

Corporate Budget Monitoring - General Fund Budget Position at the end of December 2025

Department - Operations and Delivery

	2025/26 Current Full Year Budget £	2025/26 Profiled Budget to date £	2025/26 Actual to date £	2025/26 Variance to Profile £	Comments
<u>Analysis by Type of Spend</u>					
Direct Expenditure					
Employee Expenses	9,069,290	6,547,287	6,187,279	(360,008)	
Premises Related Expenditure	1,676,740	1,281,290	1,152,708	(128,582)	
Transport Related Expenditure	486,450	321,403	285,767	(35,635)	
Supplies & Services	7,663,780	4,248,638	4,264,620	15,982	
Third Party Payments	7,510,600	4,366,297	4,582,858	216,561	
Transfer Payments	1,143,290	859,980	1,927,758	1,067,778	
Total Direct Expenditure	27,550,150	17,624,896	18,400,990	776,095	
Direct Income					
Government Grants	(2,430,400)	(1,696,070)	(1,690,482)	5,588	
Other Grants, Reimbursements and Contributions	(1,995,030)	(1,183,271)	(1,200,978)	(17,708)	
Sales, Fees and Charges	(4,419,590)	(3,351,690)	(4,938,562)	(1,586,872)	
Rents Receivable	(174,670)	(131,002)	(190,722)	(59,720)	
Direct Internal Income	(95,400)	(1,360)	(1,359)	1	
Total Direct Income	(9,115,090)	(6,363,393)	(8,022,104)	(1,658,711)	
Net Direct Costs	18,435,060	11,261,503	10,378,887	(882,616)	
Net Indirect Costs	(1,692,520)	0	0	0	
Total for Operations and Delivery	16,742,540	11,261,503	10,378,887	(882,616)	

Department - Operations and Delivery

	2025/26 Current Full Year Budget £	2025/26 Profiled Budget to date £	2025/26 Actual to date £	2025/26 Variance to Profile £	Comments
<u>Analysis by Service/Function</u>					
Total for Operations and Delivery Management and Administration	506,910	1,250,545	1,198,618	(51,927)	
Total for Building and Public Realm Management and Administration	(194,380)	75,225	74,920	(305)	
Total for Engineering	(31,120)	1,030,115	1,060,112	29,997	
Total for Public Realm	1,577,100	709,972	400,059	(309,913)	This reflects the on-going positive position against parking income budgets. This remains subject to final adjustment as part of the outturn process for 2025/26 and the potential need to reflect its reinvestment back into associated schemes and projects.
Total for Development and Building	30	23	126	104	
Total for Open Space and Transport	1,105,100	806,729	576,310	(230,419)	Although the current position is showing an overall favourable variance at the end of Q3, it is important to highlight that income within the crematorium continues to be behind profile. Along with a similar position for cemeteries, the overall level of income receivable is behind profile by £137k. This remains subject to the outturn process for the year and will need to be kept under on-going review as part of the two-year financial plan..

	2025/26 Current Full Year Budget £	2025/26 Profiled Budget to date £	2025/26 Actual to date £	2025/26 Variance to Profile £	Comments
Total for Housing and Environment Management and Administration	733,890	335,260	229,669	(105,591)	
Total for Housing	3,471,890	2,317,217	2,236,568	(80,649)	
Total for Waste	6,470,890	3,621,018	3,545,889	(75,129)	
Total for Environment	2,354,890	993,890	937,615	(56,275)	
Total for Community Safety and Safeguarding	747,340	121,509	119,001	(2,508)	
Total for Operations and Delivery	16,742,540	11,261,503	10,378,887	(882,616)	

Corporate Budget Monitoring - General Fund Budget Position at the end of December 2025

Department - Place and Wellbeing

	2025/26 Current Full Year Budget £	2025/26 Profiled Budget to date £	2025/26 Actual to date £	2025/26 Variance to Profile £	Comments
<u>Analysis by Type of Spend</u>					
Direct Expenditure					
Employee Expenses	5,778,070	4,008,460	3,763,190	(245,270)	
Premises Related Expenditure	1,544,270	1,145,840	1,111,049	(34,791)	
Transport Related Expenditure	22,370	18,270	14,314	(3,956)	
Supplies & Services	4,066,380	2,190,392	2,178,023	(12,369)	
Third Party Payments	870	870	0	(870)	
Total Direct Expenditure	11,411,960	7,363,832	7,066,577	(297,255)	
Direct Income					
Government Grants	(933,540)	(877,690)	(823,049)	54,641	
Other Grants, Reimbursements and Contributions	(161,550)	(146,045)	(178,611)	(32,566)	
Sales, Fees and Charges	(3,812,030)	(2,953,005)	(3,274,850)	(321,845)	
Rents Receivable	(53,750)	(40,312)	(38,943)	1,369	
Direct Internal Income	(440)	(330)	0	330	
Total Direct Income	(4,961,310)	(4,017,383)	(4,315,454)	(298,071)	
Net Direct Costs	6,450,650	3,346,450	2,751,124	(595,326)	
Net Indirect Costs	925,840	0	0	0	
Total for Place and Wellbeing	7,376,490	3,346,450	2,751,124	(595,326)	

Department - Place and Wellbeing

	2025/26 Current Full Year Budget £	2025/26 Profiled Budget to date £	2025/26 Actual to date £	2025/26 Variance to Profile £	Comments
<u>Analysis by Service/Function</u>					
Total for Place and Wellbeing Management and Administration	2,030	298,428	319,132	20,705	
Total for Sport and Leisure	2,795,520	1,565,225	1,186,446	(378,779)	The net variance to date primarily reflects the continuation of a favourable position against income budgets across the three leisure facilities. This remains subject to the outturn process for the year and will be kept under review as part of the two-year financial plan.
Total for Health and Culture	2,253,340	842,937	669,223	(173,714)	The variance to date primarily relates to the position against employee costs.
Total for Economic Growth and Enterprise	1,190,560	339,722	276,176	(63,546)	
Total for Project Delivery	1,135,040	300,138	300,147	9	
Total for Place and Wellbeing	7,376,490	3,346,450	2,751,124	(595,326)	

Corporate Budget Monitoring - General Fund Budget Position at the end of December 2025

Department - Planning and Community

	2025/26 Current Full Year Budget £	2025/26 Profiled Budget to date £	2025/26 Actual to date £	2025/26 Variance to Profile £	Comments
<u>Analysis by Type of Spend</u>					
Direct Expenditure					
Employee Expenses	3,968,600	3,165,308	2,581,784	(583,524)	
Premises Related Expenditure	1,111,100	339,940	274,411	(65,529)	
Transport Related Expenditure	54,170	46,880	17,980	(28,900)	
Supplies & Services	1,675,330	689,752	674,725	(15,027)	
Third Party Payments	47,000	45,000	0	(45,000)	
Total Direct Expenditure	6,856,200	4,286,881	3,548,900	(737,980)	
Direct Income					
Government Grants	(27,140)	(27,140)	(27,142)	(2)	
Other Grants, Reimbursements and Contributions	0	0	(144,536)	(144,536)	
Sales, Fees and Charges	(3,612,890)	(3,168,748)	(2,899,965)	268,782	
Rents Receivable	(242,430)	(181,823)	(248,634)	(66,812)	
Total Direct Income	(3,882,460)	(3,377,710)	(3,320,277)	57,433	
Net Direct Costs	2,973,740	909,171	228,623	(680,547)	
Net Indirect Costs	1,928,340	0	0	0	
Total for Planning and Community	4,902,080	909,171	228,623	(680,547)	

Department - Planning and Community

	2025/26 Current Full Year Budget £	2025/26 Profiled Budget to date £	2025/26 Actual to date £	2025/26 Variance to Profile £	Comments
<u>Analysis by Service/Function</u>					
Total for Planning and Community Management and Administration	20,950	89,693	104,077	14,385	
Total for Property and Projects (incl Coastal)	1,387,320	(483,192)	(792,526)	(309,334)	Similarly to Car Parks, this primarily reflects the continuation of additional income being achieved against the beach hut budgets and remains subject to final adjustment as part of the outturn process for 2025/26 and the potential need to reflect its reinvestment back into associated schemes and projects.
Total for Careline and Community	1,344,090	361,210	367,220	6,010	
Total for Planning Business, Policy and Building Control	2,149,720	941,460	549,852	(391,608)	As highlighted in earlier reports, following adverse positions against planning income budgets experienced in prior years, the performance in 2025/26 continues to present a more favourable position. This will be kept under review as part of the two-year financial plan. This is in addition to a number of other underlying favourable variances within the service area. e.g. employee costs.
Total for Planning and Community	4,902,080	909,171	228,623	(680,547)	

Corporate Budget Monitoring - Housing Revenue Account Budget Position at the end of December 2025

Housing Revenue Account

	2025/26 Current Full Year Budget £	2025/26 Profiled Budget to date £	2025/26 Actual to date £	2025/26 Variance to Profile £	Comments
<u>Analysis by Type of Spend</u>					
Direct Expenditure					
Employee Expenses	2,053,280	1,548,565	1,413,373	(135,192)	
Premises Related Expenditure	5,026,750	3,523,816	3,348,590	(175,226)	
Transport Related Expenditure	37,870	28,402	23,716	(4,686)	
Supplies & Services	1,291,310	663,205	640,027	(23,178)	
Third Party Payments	61,030	0	0	0	
Transfer Payments	117,000	52,500	47,260	(5,240)	
Interest Payments	1,062,330	482,748	481,899	(848)	
Direct Capital Financing Costs	4,334,800	0	0	0	
Total Direct Expenditure	13,984,370	6,299,236	5,954,865	(344,371)	
Direct Income					
Other Grants, Reimbursements and Contributions	(19,440)	(11,330)	(48,837)	(37,507)	
Sales, Fees and Charges	(744,010)	(495,658)	(614,118)	(118,460)	
Rents Receivable	(16,331,760)	(12,249,770)	(12,434,501)	(184,731)	
Interest Receivable	(429,120)	0	0	0	
Total Direct Income	(17,524,330)	(12,756,758)	(13,097,457)	(340,699)	
Net Direct Costs	(3,539,960)	(6,457,522)	(7,142,592)	(685,070)	
Net Indirect Costs	6,633,370	0	0	0	
Net Contribution to/(from) Reserves	(3,093,410)	0	0	0	
Total for HRA	0	(6,457,522)	(7,142,592)	(685,070)	

Housing Revenue Account

	2025/26 Current Full Year Budget £	2025/26 Profiled Budget to date £	2025/26 Actual to date £	2025/26 Variance to Profile £	Comments
<u>Analysis by Service/Function</u>					
Total for Operations and Delivery Management and Administration	(173,160)	(90,470)	(193,242)	(102,772)	
Total for Development and Building	6,588,190	3,753,708	3,611,346	(142,363)	
Total for Housing	(10,695,620)	(10,043,480)	(10,478,143)	(434,662)	
Total for Finance - Financing Items	4,272,800	0	0	0	
Total for Economic Growth and Enterprise	7,790	(77,280)	(82,553)	(5,273)	
Total for HRA	0	(6,457,522)	(7,142,592)	(685,070)	There is an overall favourable position to date and as highlighted within the figures above, there is a range of variances across a number of budgets that include the timing of maintenance expenditure along with a favourable position emerging against tenants' rental income. However, the overall position remains subject to the detailed outturn process for 2025/26.

Corporate Budget Monitoring - General Fund Capital Programme

Position at the end of December 2025

	2025/26 Current Full Year Budget £	2025/26 Profiled Budget to date £	2025/26 Actual to date £	2025/26 Variance to Profile £	Comments
Expenditure					
Arts, Culture and Heritage Portfolio					
Rural England Prosperity Fund	197,760	197,760	197,761	1	
Total for Arts, Culture and Heritage Portfolio	197,760	197,760	197,761	1	
Assets and Community Safety Portfolio					
Crematorium Boiler Replacement	10,350	10,350	0	(10,350)	Scheme completed. The balance of this budget has been included in Appendix 1H to be transferred to CIF (Capital).
Public Conveniences Reinstatement Works, Clacton Promenade	8,590	8,590	8,589	(1)	Scheme completed.
Town Hall - Replacement Heating System	190,010	0	0	0	This scheme remains in progress with the initial consultancy completed. Works are expected to complete ahead of winter 2026.
Office Rationalisation	84,210	23,990	23,955	(35)	This budget remains from an earlier project and in effect can now be treated as a complementary budget to the cost pressure(s) set out in Appendix 1H.
Laying Out Cemetery	83,590	1,820	1,820	0	This scheme will continue into 2026/27 and be considered along side the £500k allocated for the Cemetery extension that was agreed as part of the 2026/27 budget in February 2026.
Public Convenience Works	31,410	0	0	0	Potential projects to take forward against the public convenience strategy are currently being considered.
Weeley Crematorium Works	41,920	0	0	0	This project is complete but remains subject to payment retention arrangements.
Total for Assets and Community Safety Portfolio	450,080	44,750	34,364	(10,386)	

	2025/26 Current Full Year Budget £	2025/26 Profiled Budget to date £	2025/26 Actual to date £	2025/26 Variance to Profile £	Comments
Finance and Governance Portfolio					
Corporate Investment Fund - Capital	3,511,230	0	0	0	
Replacement Scan Stations	8,640	8,640	0	(8,640)	Scheme completed. The balance of this budget has been included in Appendix 1H to be transferred to CIF (Capital).
Total for Finance and Governance Portfolio	3,519,870	8,640	0	(8,640)	
Economic Growth, Regeneration and Tourism Portfolio					
High Street Accelerator Fund Green Space	450,000	0	0	0	
SME Growth Fund Capital Grants	43,250	0	0	0	
Starlings and Milton Road Redevelopment	174,050	174,050	10,131	(163,919)	Scheme completed. The balance of this budget is currently being considered against the contractual/retention arrangements before finalising the overall financial position for this project.
UKSPF Shop Front Grants	71,770	46,580	46,580	(0)	
Total for Economic Growth, Regeneration and Tourism Portfolio	739,070	220,630	56,711	(163,919)	

	2025/26 Current Full Year Budget £	2025/26 Profiled Budget to date £	2025/26 Actual to date £	2025/26 Variance to Profile £	Comments
Environment and ICT Portfolio					
Weekly Food Collections - Transitional Funding	277,370	0	0	0	This budget forms part of the consolidated funding to support the new waste, recycling and street cleansing contract with the necessary adjustments to be considered as part of the outturn process and any associated changes required in 2026/27.
Sea Wall Construction, Walton on the Naze	49,900	49,900	44,500	(5,400)	Scheme completed. Permission has been granted by the external funder to use the underspend to support repairs elsewhere along the coast.
IT Network Renewal - Phase 2	35,410	35,410	30,400	(5,010)	Project completed with the final invoice to be paid.
IT Core Infrastructure Rolling Replacement	141,550	68,090	68,085	(5)	This on-going scheme continues to support the rolling replacement of IT hardware and infrastructure.
Coast Protection Works	1,970,000	0	0	0	Projects are being designed/developed with works anticipated to commence in 2026/27.
Total for Environment and ICT Portfolio	2,474,230	153,400	142,985	(10,415)	
Housing and Planning Portfolio					
Housing in Jaywick	76,280	0	0	0	
Private Sector Renewal Grants/Financial Assistance Loans	287,170	0	0	0	Following changes to the financial assistance policy recently agreed, the benefit of this budget will be maximised going forward into 2026/27.
Disabled Facilities Grants	12,274,990	1,338,960	1,338,960	0	Following changes to the financial assistance policy recently agreed, the benefit of this budget will be maximised going forward into 2026/27.
Private Sector Leasing	75,660	0	0	0	
Empty Homes funding	152,220	0	0	0	
Total for Housing and Planning Portfolio	12,866,320	1,338,960	1,338,960	0	

	2025/26 Current Full Year Budget £	2025/26 Profiled Budget to date £	2025/26 Actual to date £	2025/26 Variance to Profile £	Comments
Leisure and Public Realm Portfolio					
Projects associated with the Vista Road Land Swap	9,520	0	0	0	
Bathhouse Meadow Car Park Upgrade	95,000	0	0	0	This project has been completed during Q4 with the final invoice and retention payments remaining outstanding.
Wellesley Road Car Park Upgrade	120,000	0	0	0	The tender process for this project is complete with the formal award of contract to be finalised shortly.
Church Road Car Park Upgrade	200,000	0	0	0	The specification is currently in development, with investigations underway in terms of options for reinstatement/repairs to car park surfaces etc. Works are currently planned for the second half of 2026/27.
Replacement of beach hut supports - The Walings	11,620	11,620	0	(11,620)	Scheme completed. The balance of this budget has been included in Appendix 1H to be transferred to CIF (Capital).
Cliff Park Rockery Works	37,970	3,465	2,599	(865)	Some further minor works required to complete the scheme.
Turf Cricket Pitches	11,250	11,250	11,250	0	Scheme completed.
Walton on the Naze Lifestyles - Air Handling Unit and Building Managment System	297,580	266,050	266,047	(3)	Scheme completed with only a retention amount outstanding.
Brightlingsea LIDO (Capital Grant)	4,170	4,170	4,165	(5)	Scheme completed.
Walton Lifestyles Roof Repairs	2,580	2,580	2,584	4	Scheme completed.
Clacton Pool Leak	40,000	0	0	0	Please see Appendix 1H for proposed adjustment.

	2025/26 Current Full Year Budget £	2025/26 Profiled Budget to date £	2025/26 Actual to date £	2025/26 Variance to Profile £	Comments
Air Source Pumps and Solar Panels	1,264,480	75,000	65,810	(9,190)	Following a tender process, the contractor commenced work on site in January 2026, and the project is progressing as per the approved programme. Following a successful bid for £1,204,481 by the Council to support this project, one of the key risks was the need to draw down a significant amount of external funding from the Government's Salix scheme within an agreed timescale. Prior to the end of the 2025/26 financial year, in excess of £1m will have been successfully claimed due to the agreed plan remaining on target and the project is due to be complete by the end of October 2026. The balance of the external funding is required to be claimed by the end of the 2026/27 financial year.
Beach Patrol Equipment	11,780	11,780	11,782	2	Scheme completed.
Playzone - Clacton Leisure Centre	267,540	0	0	0	Following Cabinet approval in June 2025, four planning applications for the agreed Playzones were submitted. To date, approval has been granted for facilities in Walton on the Naze and Vista Rd, Clacton. The remaining two applications are anticipated to be considered by the Planning Committee by June 2026. Following approval of business cases, there will be a 4-week lead in period for construction, followed by an estimated build period of 10-12 weeks. As such, it is projected that all four Playzones will be installed and in use by autumn 2026.
Playzone - Dovercourt (Cliff Park)	333,100	0	0	0	
Playzone - Jaywick Sands (Crossways)	256,220	0	0	0	
Playzone - Walton (Bathhouse Meadow)	262,400	0	0	0	
Leisure Equipment	23,460	11,870	11,870	0	This scheme has been completed during Q4.
New Beach Huts	64,600	64,600	0	(64,600)	Please see Appendix 1H for proposed adjustment.
Total for Leisure and Public Realm Portfolio	3,313,270	462,385	376,107	(86,277)	

	2025/26 Current Full Year Budget £	2025/26 Profiled Budget to date £	2025/26 Actual to date £	2025/26 Variance to Profile £	Comments
Levelling Up and Community Regeneration Schemes					
LUF - The Clacton Hub (Capital Grant to ECC)	2,570,040	526,210	526,207	(3)	All payments to ECC have been in line with funding received from government.
LUF - Carnarvon Terrace	18,769,810	1,129,300	242,357	(886,943)	As reported earlier in the year, the underspend against profiled budget reflects the delay in appointing a main contractor, which is now forecast for July 2026.
CRP - Harwich Library and Public Realm (Capital Grant to ECC)	2,066,530	2,066,530	2,066,528	(2)	All payments to ECC have been in line with funding received from government.
CRP - Milton Road/Homes in Dovercourt	3,523,080	536,490	208,839	(327,651)	As reported earlier in the year, the underspend against profiled budget reflects the delay in appointing a main contractor, which is now forecast for July 2026.
Total Community Regeneration 2 Projects (CRP 2)	19,790,000	5,702,814	3,103,730	(2,599,084)	Please see separate dedicated appendix 1D(i) relating to the individual schemes.
Total Approved General Fund Capital Programme	70,280,060	12,387,868	8,294,549	(4,093,320)	

CRP2 Performance 'Dashboard' as at March 2026

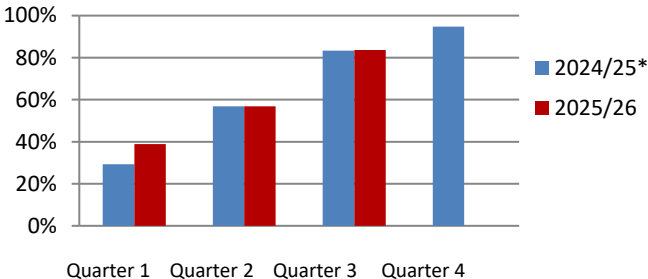
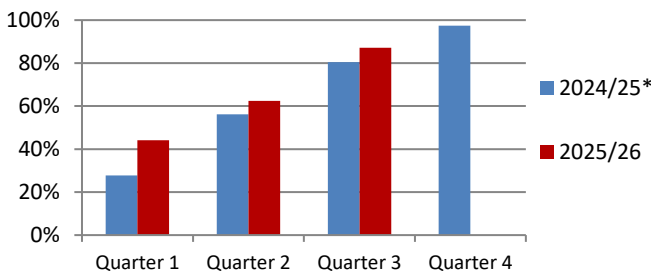
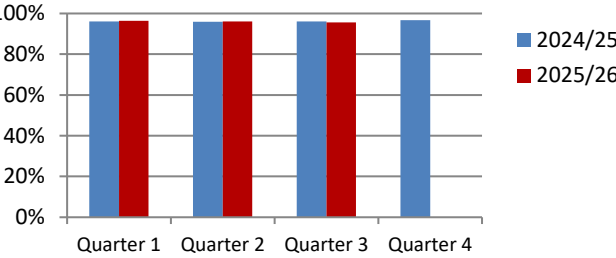
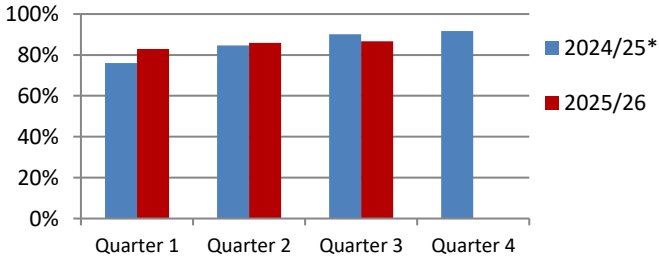
Project		Del. Wave	Category	Delivering Authority	PID Agreed	Current Budget	Committed to date	Actuals to March Report	Date commitment made	Funding status	Overall Status	Met Grant Funding Defrayment Criteria	Current Stage	Next Key Milestone	Key Risk to Delivery
Ten_01 Bus infrastructure		4	Construction	ECC	Yes	£230,000	£230,000	£230,000	Cabinet approved December 2024	Substantial start achieved	In delivery	Yes	Construction progressing	Completion on site (April 2026)	
Ten_02 Community Transport Buses		1	Grant	TDC	Yes	£181,750	£181,750	£181,750	Cabinet approved December 2024	Substantial start achieved	Complete	Yes	Monitoring & evaluation	Final two buses on the road (summer 2026)	
Ten_03 Fitting Out Skills Hub		4	Purchase	ECC	Yes	£200,000	£200,000	£200,000	Cabinet approved December 2024	Substantial start achieved	Funding transferred	Yes	Awaiting construction of Clacton Library	Completion of Clacton Library (winter 2027/8)	
Ten_04 Sunspot Solar Panels		3	Construction	TDC	Yes	£200,000	£16,850	£9,250	Cabinet approved March 2025	Substantial start achieved	In delivery	Yes	Mobilisation for construction	Construction (Q1 2026/7)	
Ten_05 Tudor Fields		4	Construction	ECC	Not applicable	£0	£0	£0	Cabinet approved December 2024	Subject to reallocation	Subject to reallocation	No - subject to reallocation	Funding proposed to be reallocated to Ten_09 Jaywick Sands Public Open Spaces	Not applicable	
Ten_06 Jaywick Sands Healthy Buildings		1	Construction Enforcement	TDC	Outstanding	£100,000 capital £200,000 revenue	£60,000	£0	Cabinet approved November 2025	Substantial start achieved	Under preparation	Yes	Procurement of contractor for works to Enterprise Centre	Action enforcement inc procure contractor for direct action	
Ten_07 Clacton town centre public realm		4	Construction	ECC	Yes	£3,800,000	£3,800,000	£1,300,000	Cabinet approved December 2024	Substantial start achieved	In delivery	Yes	Developed designs	Preparation of consents submission	
Ten_08 Shop Front Improvements		1	Grant	TDC	Yes	£728,250	£655,850	£417,300	Cabinet approved December 2024	Substantial start achieved	In delivery	Yes	Grant period open for applications	Close grant period (Q4 2025/6)	
Ten_09 Jaywick Public Open Spaces		2	Construction	TDC	Yes	£4,200,000	£279,000	£115,000	Cabinet approved March 2025	Substantial start achieved	In delivery	Yes	Preparation of consents submission	Contractor procurement	
Ten_10 Seafront Micro Venue		1	Construction	TDC	Yes	£900,000	£99,550	£44,950	Cabinet approved December 2024	Substantial start achieved	In delivery	Yes	Awaiting Planning determination Contractor procurement	Appointment of main contractor (Q1 2026/7)	
Ten_11 Repurposing Martello Tower E		2	Construction	TDC	Yes	£3,250,000	£316,050	£18,100	Cabinet approved March 2025	Substantial start achieved	In delivery	Yes	Preparation of consents submission	Procurement of enabling works	
Ten_12 Active Wellbeing Centre		3	Construction	TDC	Yes	£4,000,000	£845,500	£46,050	Cabinet approved March 2025	Substantial start achieved	In delivery	Yes	Preparation of consents submission	Progress to technical design	
Ten_14 Cultural Masterplanning		2	Strategy	TDC	Yes	£100,000 revenue	£82,800	£43,850	Cabinet approved March 2025	Substantial start achieved	In delivery	Yes	Consultant team preparing draft delivery framework	Final draft and approval of masterplan and delivery framework	
Ten_15 Urgent Treatment Centre		4	Construction	NHS	Yes	£2,000,000	£2,000,000	£2,000,000	Cabinet approved December 2024	Substantial start achieved	In delivery	Yes	Construction progressing	Completion on site (May 2026)	
Totals						£19,790,000	£8,767,350	£4,606,250							

Corporate Budget Monitoring - Housing Revenue Account Capital Programme Budget Position at the end of December 2025

	2025/26 Current Full Year Budget £	2025/26 Profiled Budget to date £	2025/26 Actual to date £	2025/26 Variance to Profile £	Comments
Improvements, enhancement & adaptation of the Council's housing stock	4,626,230	3,278,467	1,266,394	(2,012,073)	The position to date broadly reflects the timing of expenditure across a number of individual schemes and projects. However it is important to highlight that with the introduction of new regulations, completion of stock surveys, revised contract arrangements and additional seasonal expenditure, this budget needs to continue to take account of the on-going challenges associated with the necessary works to the Council's housing stock.
IT Upgrade & Replacement	20,000	0	0	0	
Disabled Adaptations	400,000	288,240	256,385	(31,855)	
HRA - New Build & Acquisitions - To Be Allocated	1,430,230	0	0	0	
HRA - Acquisitions - Council Dwellings	836,000	101,960	101,959	(1)	
Total Housing Revenue Account Capital Programme	7,312,460	3,668,667	1,624,738	(2,043,929)	

Collection Performance : Position at the end of December 2025

The collection performance against Council tax, Business Rates, Housing Rents and General Debt collection are set out below.

Council Tax			Business Rates		
					
	2024/25*	2025/26		2024/25*	2025/26
Quarter 1	29.37%	38.87%	Quarter 1	27.81%	44.17%
Quarter 2	56.80%	56.92%	Quarter 2	56.15%	62.45%
Quarter 3	83.42%	83.61%	Quarter 3	80.41%	87.13%
Quarter 4	94.76%		Quarter 4	97.40%	
Housing Rents			General Debt		
					
	2024/25	2025/26		2024/25*	2025/26
Quarter 1	96.05%	96.42%	Quarter 1	76.05%	82.86%
Quarter 2	95.86%	96.16%	Quarter 2	84.69%	85.95%
Quarter 3	96.06%	95.54%	Quarter 3	90.17%	86.74%
Quarter 4	96.78%		Quarter 4	91.71%	

* Q1 figures for 2024/25 are to 30 June 2024 and for 2025/26 are to 31 July 2025 with the figures coming back into line as set out in Q2.

Treasury Activity : Position at the end of December 2025

Key Treasury Management Performance Data and Prudential Indicators are set out below.

TREASURY ACTIVITY

Borrowing	Opening Balance 1 April £'000	Borrowing to date £'000	Borrowing Repaid to date £'000	Balance to Date £'000	Comments
Long Term PWLB Borrowing - GF	119	0	5	114	
Long Term PWLB Borrowing - HRA	30,534	0	2,490	28,044	
TOTAL BORROWING	30,653	0	2,495	28,158	
Investments	Opening Balance 1 April £'000	Investments to date £'000	Investments Repaid to date £'000	Balance to Date £'000	Comments
<i>Investments less than a year</i>					
Investments with UK Government via Treasury Bills/Investments with DMO, and Local Authorities and other public bodies	89,000	1,205,200	1,196,900	97,300	Overall the balance of investments has increased over the reporting period due to the timing of the Council's cash flow and the receipt of Government grants. In respect of investments with UK financial institutions, at the end of the period, investments were held with 4 counterparties, including 2 Money Market Funds.
Investments with UK financial Institutions (including Money Market Funds)	9,722	22,843	23,500	9,065	
Investments with non-UK Financial institutions	0	0	0	0	
<i>Total Investments for less than a year</i>	98,722	1,228,043	1,220,400	106,365	
<i>Investments for longer than a year</i>	0	0	0	0	
TOTAL INVESTMENTS	98,722	1,228,043	1,220,400	106,365	
Interest Paid / Received	Full Year Budget £'000	Profiled Budget to Date £'000	Actual to Date £'000	Variance to date £'000	Comments
Interest Paid on Borrowing - GF	9	3	3	0	The weighted average rate of interest on the Council's GF borrowing is currently 6.91%. (on an accrued basis).
Interest Paid on Borrowing - HRA	1,062	480	481	1	The weighted average rate of interest on the Council's HRA borrowing is currently 3.59%. (on an accrued basis)
Interest Received on Investments	(2,678)	(2,230)	(3,893)	(1,663)	The weighted average rate of interest being received on the Council's investments is currently 4.46%. (on an accrued basis)

PRUDENTIAL INDICATORS

Borrowing Limits	Approved Indicator £000	Highest amount reached in the period £000
Authorised limit for external borrowing	78,171	30,653
Operational boundary for external borrowing	68,503	

<i>Net Revenue Stream</i>	2025/26	2025/26	2026/27	2027/28
Financing Costs to Revenue	Original	Current Forecast	Forecast	Forecast
HRA				
Actual Ratio of Financing Costs to Net Revenue Stream (%)	41.81%	38.19%	40.87%	37.92%
General Fund				
Actual Ratio of Financing Costs to Net Revenue Stream (%)	1.10%	1.06%	1.04%	0.78%
TOTAL %	42.91%	39.25%	41.91%	38.70%

Net Income from Commercial and Service Investments	2025/26	2025/26	2026/27	2027/28
	Original	Current Forecast	Forecast	Forecast
General Fund				
REVENUE				
Actual Ratio of Financing Costs to Net Revenue Stream (%)	(1.35%)	(1.28%)	(1.55%)	(1.57%)

TREASURY INDICATOR - EXPOSURE TO CREDIT RISK

TREASURY INDICATOR	2025/26 Upper limit	Q3 2025/26
Average credit score for investments	2.00	1.02

At the end of Q3, the forecast position for the following indicators are not expected to change compared to the estimated position.

CAPITAL FINANCING REQUIREMENT	2025/26
	Estimate £000
General Fund	4,515
Housing Revenue Account	31,121
Total	35,636

GROSS DEBT AND THE CAPITAL FINANCING REQUIREMENT

PRUDENTIAL INDICATOR	2025/26
	Estimate £000
Capital Financing Requirement	35,636
External debt	28,232
Internal borrowing	7,404

INTEREST RATE EXPOSURE

PRUDENTIAL INDICATOR	2025/26
	Estimate £000
Upper limit for Fixed Interest Rates on debt	35,636
Upper limit for Variable Interest Rates on debt (based on 30% of the fixed rate limit)	10,691

TOTAL PRINCIPAL SUMS INVESTED FOR PERIODS LONGER THAN 364 DAYS (excluding property)

PRUDENTIAL INDICATOR	2025/26
	Estimate £000
Limits on the total principal sum invested to final maturities longer than 364 days	3,500

MATURITY STRUCTURE OF FIXED RATE BORROWING

PRUDENTIAL INDICATOR	2025/26
	Estimate £000
Under 12 months	8.58%
12 months and within 24 months	3.86%
24 months and within 5 years	11.59%
5 years and within 10 years	13.86%
10 years and above	
10-20 years	8.98%
20-30 years	53.13%
>30 years	0.00%

Income from S106 Agreements

Information in respect of S106 income has been split across two areas below - Where money has been formally allocated / being spent and where money remains unallocated / uncommitted.

Where related to capital schemes - see Appendix D for overall scheme progress.

ALLOCATED / BEING SPENT

Scheme Type	Amount Committed / Planned to be Spent in 2025/26 £'000
GF Revenue Schemes	429
GF Capital Schemes	19
HRA Capital Schemes	102
TOTAL	550

UNALLOCATED / UNCOMMITTED TO DATE

Permitted Use as per S106 Agreement	Amount Held / 'Spend by' Date			
	Less than 1 Year £'000	1 to 2 Years £'000	2 to 4 Years £'000	4 years + £'000
Regeneration Programme and Other Initiatives	0	2	0	0
Affordable Housing	0	0	0	591
Town Centre Improvements *	22	0	0	0
Conservation	0	0	0	337
Open Space	0	71	86	2,259
TOTAL	22	73	86	3,187

* To be spent by June 2026

Proposed Adjustments to the In-Year Budget 2025/26 and / or Across Two Year Financial Plan Period

	2025/26		2026/27	2027/28	
Description	Expenditure Budget	Income Budget	Expenditure Budget	Expenditure Budget	Reason for Adjustment
	£	£	£	£	
Section 1a GENERAL FUND REVENUE					
Cost Pressures					
Investment in Assets (General R&R Items)	0	0	427,400	0	To continue to support the cost of a limited number of improvements / remedial works emerging from stock condition reviews.
Investment in Assets (Landlord Responsibilities)	0	0	200,000	0	To continue to support the cost of improvements / remedial works emerging from stock condition reviews associated with the Council's assets.
Beach Front Assets	0	0	45,000	0	To meet the cost of asset 'renewal' ahead of the 2026 summer season.
Venetian Bridge - Periodic Maintenance	0	0	20,000	5,000	To support the cost of general maintenance activities along with an increase in the annual costs (£5k) to meet estimated on-going requirements.
Northbourne Depot Gate Replacement	0	0	10,000	0	To support the replacement of the gates that have reached the end of their useful / serviceable life.
Extend District-Wide Business Support	0	0	42,000	0	To enable the extension of current district-wide business support activities for a further year.
Vehicle / Plant Leasing Costs	0	0	2,700	206,700	A number of vehicles / plant have reached the end of their serviceable life and will need to be replaced, which is expected to see increased costs over historic prices.
Sponsorship Policy	0	0	20,000	0	To support the delivery of associated actions as highlighted within the report considered by Cabinet on 20 March 2026.

Proposed Adjustments to the In-Year Budget 2025/26 and / or Across Two Year Financial Plan Period

	2025/26		2026/27	2027/28	
Description	Expenditure Budget	Income Budget	Expenditure Budget	Expenditure Budget	Reason for Adjustment
	£	£	£	£	
Other Adjustments					
External Investment Interest Receivable / Interest & Investment Income	0	(1,200,000)	0	0	Cash balances and interest rates continue to remain more favourable than originally expected - cash balances also continue to include the money received from the Government in respect of a number of major schemes / projects. The figure included is net of the estimated additional interest payable to the HRA.
Procurement of Information and Advice Service	(22,000)	0	0	0	This reflects the impact in 2025/26 of the procurement decision taken earlier in the year.
Street naming and numbering income	0	25,000	0	0	A reduction in anticipated income has emerged over the second half of the year with the amount requested being the net estimated impact in 2025/26.
Homeless Prevention Grant Receivable		(114,890)			Additional grant funding was announced by the Government during the second half of the year, which has enabled a corresponding increase in the associated expenditure budgets.
Homelessness Spend Budget Increase	114,890				
Corporate Investment Fund (Revenue) Contribution to / (from)	1,197,000	0	(767,100)	(211,700)	Net position of above items transferred to / (from) the CIF (Revenue)
TOTAL Section 1a GENERAL FUND REVENUE	1,289,890	(1,289,890)	0	0	

Proposed Adjustments to the In-Year Budget 2025/26 and / or Across Two Year Financial Plan Period

	2025/26		2026/27	2027/28	
Description	Expenditure Budget	Income Budget	Expenditure Budget	Expenditure Budget	Reason for Adjustment
	£	£	£	£	
Section 1b GENERAL FUND CAPITAL					
Crematorium Boiler Replacement	(10,350)	0	0	0	Scheme completed, with a small variance against the allocated budget.
Replacement Scan Stations	(8,640)	0	0	0	Schemes being considered as part of the two year plan alongside other opportunities / alternative approaches via the wider cost pressure review process / use of CIF as necessary.
Replacement of Beach Hut Supports - The Walings	(11,620)	0	0	0	
New Beach Huts	(64,000)	0	0	0	
Leisure - CLC Pool Leak Work	(40,000)	0	0	0	Reprioritising of historical cost pressure item.
Leisure - CLC Sports Hall Works	40,000	0	0	0	
Corporate Investment Fund (Capital) Contribution	94,610	0	0	0	Net position of above items transferred to CIF (Capital) for consideration via the wider cost pressure process.
TOTAL Section 1b GENERAL FUND CAPITAL	0	0	0	0	

Proposed Adjustments to the In-Year Budget 2025/26 and / or Across Two Year Financial Plan Period

	2025/26		2026/27	2027/28	
Description	Expenditure Budget	Income Budget	Expenditure Budget	Expenditure Budget	Reason for Adjustment
	£	£	£	£	
Section 2a HRA Revenue					
<i>The following items will be adjusted against the HRA General Balance</i>					
Insurance Premium Costs	120,000	0	120,000	120,000	Higher insurance premiums are currently expected / estimated due to the continuing increase in insurable values. At the present time, prices are still awaited from the Council's insurers. The figures included is the estimated additional costs through to 31 March 2028.
Vehicle Leasing Costs (2026/27)	0	0	25,000	25,000	Similarly to the GF item above, a number of vehicles have reached the end of their serviceable life and will need to be replaced, which is expected to see increased costs over historic prices. Associated procurement activities are planned to be undertaken as soon as possible in the year.
Contribution from HRA General Reserve	(120,000)	0	(145,000)	(145,000)	The current level of reserves can accommodate this additional net cost, although it will be routinely reviewed as part of the upcoming outturn process for 2025/26. (Latest reserve forecast at 31 March 2027 is £1.924m)
TOTAL Section 2a HRA REVENUE	0	0	0	0	
Section 2b HRA CAPITAL					
None					